

# Lessons learnt from 2022-2024 calls

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## 2024 call – 559 proposals *created* in portal

- 125 remained in draft ('test' proposals...or missed submission deadline?)
- 136 deleted by project coordinators
- 298 proposals submitted
  - 30 proposals were invited for Grant Agreement Preparation ('main list')
  - 35 proposals were placed on the 'reserve list'
  - 119 proposals were above thresholds, but did not make the 'main' or 'reserve' lists
  - 105 proposals were below threshold(s) (did not pass one or more of the evaluation threshold(s))
  - 9 proposals did not meet the Horizon eligibility and admissibility criteria



## 2024 call submission analysis (1/2)

	Created between		Created in September
30 x Main list	24/04 - 03/09	18/06/2024	1 (3%)
35 x Reserve list	24/04 - 29/08	08/07/2024	0 (0%)
74 x above threshold(s), non-reserve	24/04 - 18/09	16/07/2024	17 (14,3%)
105 x below threshold(s)	25/04 - 18/09	07/08/2024	22 (20,1%)
9 x ineligible/withdrawn	22/05 - 15/09	26/08/2024	4 (44,4%)

Would there be correlation (or even causation) between the creation time of a proposal and its success rate? Like there was in the 2023 call?



## 2024 call submission analysis (2/2)

	Created between	Median creation date	Created in September
30 x Main list	24/04 - 03/09	18/06/2024	1 (3%)
35 x Reserve list	24/04 - 29/08	08/07/2024	0 (0%)
74 x above threshold(s), non-reserve	24/04 - 18/09	16/07/2024	17 (14,3%)
105 x below threshold(s)	25/04 - 18/09	07/08/2024	22 (20,1%)
9 x ineligible/withdrawn	22/05 - 15/09	26/08/2024	4 (44,4%)

- Positive correlation between early proposal creation and success rate
- Also causality? more time to build a solid consortium + cover all requirements
   Early creation = earlier awareness about elements blocking submission (IT tool provides warnings) = more time to solve them => starting to work in the Portal asap adds value!



## 2024 call evaluation analysis (1/2)

- 2024 call: 289 evaluated proposals
  - Using the 3 main Horizon Europe evaluation criteria: excellence, impact and implementation
  - Each main criterion is further split into different evaluation subcriteria
  - Horizon Europe scoring principles are used
    - Max. score: 5 points per criterion, so max. 15/15 for whole proposal
    - Score per criterion is defined by how many (minor) shortcomings and/or weaknesses are identified by expert-evaluators

#### Analysis of evaluation outcomes

- For each of the 'bullet point' in the proposal templates...
- ...check which are the most common shortcomings and weaknesses...
- ...for all proposals, for RIAs, and for IAs (to check if there is a difference or not)



#### Horizon Europe scoring principles



The proposal fails to address the criterion or cannot be assessed due to missing or incomplete information.



Poor. The criterion is inadequately addressed, or there are serious inherent weaknesses.



Fair. The proposal broadly addresses the criterion, but there are significant weaknesses.

CBE JU evaluation thresholds: 3/5 or 4/5 (impact)



Good. The proposal addresses the criterion well, but a number of shortcomings are present.



Very Good. The proposal addresses the criterion very well, but a small number of shortcomings are present.



**Excellent.** The proposal successfully addresses all relevant aspects of the criterion. Any shortcomings are minor.





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- ...check which are the most common shortcomings and weaknesses...
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## All proposals

Rank	Most common weaknesses	Most common shortcomings
1	Impa – Expected outcomes in topic text	Impa – Expected outcomes in topic text
2	Exc – Methodology	<pre>Impl - Work plan (overall structure, tasks, milestones, deliverables,)</pre>
3	Exc – ambition (going beyond the state of the art) + appropriate TRLs	Impl – Risk table incl. mitigation measures
4	Exc – is the proposal (fully or partially) in scope	Exc – Methodology
5	<pre>Impl - Work plan (overall structure, tasks, milestones, deliverables,)</pre>	Exc – ambition (going beyond the state of the art) + appropriate TRLs



# IAs incl. Flagships

Rank	Most common weaknesses	Most common shortcomings
1	Impa – Expected outcomes in topic text	Impa – Expected outcomes in topic text
2	Exc – Methodology	<pre>Impl - Work plan (overall structure, tasks, milestones, deliverables,)</pre>
3	Exc – ambition (going beyond the state of the art) + appropriate TRLs	Exc – ambition (going beyond the state of the art) + appropriate TRLs
4	Impa – Business case	Impl – Risk table incl. mitigation measures
5	Impa – Business model	Exc – Methodology



#### **RIAs**

Rank	Most common weaknesses	Most common shortcomings
1	Impa – Expected outcomes in topic text	Impa – Expected outcomes in topic text
2	Exc – Methodology	Exc – Methodology
3	Exc – ambition (going beyond the state of the art) + appropriate TRLs	<pre>Impl - Work plan (overall structure, tasks, milestones, deliverables,)</pre>
4	Exc – is the proposal (fully or partially) in scope	Impl – Risk table incl. mitigation measures
5	<pre>Impl - Work plan (overall structure, tasks, milestones, deliverables,)</pre>	Exc – ambition (going beyond the state of the art) + appropriate TRLs



## Call 2024 evaluation analysis (1/2)

- 'Expected outcomes in the topic text' is the source of the most common shortcomings and weaknesses in all proposals, as well as IAs and RIAs (!)
- 2-3/5 most common weaknesses are linked to Excellence (Methodology, ambition, in scope) => you can't hide a bad idea...
- 5 most common shortcomings are the same for all types proposals, only in a different order
- In particular, **Risk & mitigation measures** are top 3-4/5 in shortcomings in all types of actions
- Mostly similar analysis outcomes as 2022-2023 calls



## 2024 call evaluation analysis (2/2)

#### Shortcomings in proposals scoring between 13.5 and 14.5/15?

- In the 2024 call: 85 such proposals (so statistically relevant)
- Often on the threshold of (not) getting funding
- By definition: no weaknesses, only shortcomings

What would be the most common shortcomings for these - often very well-written - proposals?



# 2024 call evaluation analysis (2/2)

Rank	Most common shortcomings
1	Impa – Business model (only in IAs incl. Flagships)
2	Impa – Economic viability check (only in RIAs)
3	<pre>Impl - Work plan (overall structure, tasks,     milestones, deliverables,)</pre>
4	Impa – Communication measures
5	Exc – ambition (going beyond the state of the art) + appropriate TRLs



## 2024 call evaluation analysis (2/2)

#### Shortcomings in proposals scoring between 13.5 and 14.5/15?

- 3/5 most common shortcomings are linked to impact...
- …although NOT to 'expected outcomes in the topic text', where the most shortcomings and weaknesses are found in all proposals (!)
- The top 2 most common shortcomings are i) economic in nature (business model and economic viability check), and ii) CBE JU-specific evaluation criteria

CBE JU is an **impact-driven programme**, and therefore has some very specific impact-related evaluation subcriteria: **business case**, **business model**, **business plan** 



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#### 10:45 – 12:45 Session 3 | Information on CBE JU 2025 call

Chair: Dieter Brigitta, Call Coordinator, CBE JU

- 10:45 11:00 Call submission & evaluation of proposals Dieter Brigitta, Call Coordinator, CBE JU
- 11:00 11:20 Call management rules & conditions Marta Campos Iturralde, Legal Manager, CBE JU
- 11:20 11:40 CBE JU 2025 call specific requirements
  Pilar Llorente Ruiz de Azua, Programme Officer, CBE JU
- 11:40 12:00 How to write a good proposal Oliver Zobell, Project Officer, CBE JU
- 12:00 12:15 Lessons learnt from the 2022-24 calls Dieter Brigitta, Call Coordinator, CBE JU
- 12:15 12:45 Q&A session